

Annexure - B

Corporate Governance Report

Company's Philosophy on code of Governance

Your Company is of the belief that sound Corporate Governance is vital to enhance and retain stakeholders' trust. Good Governance underpins the success and integrity of the organisation, institutions and markets. It is one of the essential pillars for building efficient and sustainable environment, system and practices to ensure that the affairs of the Company are being managed in a way which ensures accountability, transparency, fairness in all its transactions in the widest sense and meet its stakeholder's aspirations and societal expectation. Your Company is committed to the adoption of best governance practices and its adherence in the true spirit at all times and envisages the attainment of a high level of transparency and accountability in the functioning of the Company and conduct of its business internally and externally.

In line with the above philosophy, your Company continuously strives for excellence through adoption of best governance and disclosure practices. The Company recognises that good governance is a continuing exercise and thus reiterates its commitment to pursue highest standard of Corporate Governance in the overall interest of its stakeholders

Your Company is conscious of the fact that the success of a company is reflection of the professionalism, conduct and ethical values of its management and employees.

In addition to the compliance with the regulatory requirements as per Regulation 17 of Securities and Exchange Board of India (Listing obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations), your Company's endeavours to ensure that the highest standard of ethical and responsible conduct are met throughout the organisation.

I Board of Directors ("Board")

The Company is managed and guided by the Board of Directors. The Board formulates the strategy and regularly reviews the performance of the Company. The Board has been entrusted with the requisite powers, authorities and duties to enable it to discharge its responsibilities and provide effective leadership to the Business.

The Company has an optimum combination of Executive, Non-Executive and Independent Directors

who are eminent persons with professional expertise and valuable experience in their respective areas of specialisation and bring a wide range of skills and experience to the Board.

The Chairman and Managing Director of the Company provides vision and leadership for achieving the approved strategic plan and business objectives. He presides over the Board and the Shareholders' meetings. The Chairman and Managing Director with the support of the Vice Chairman and Managing Director, Executive Director and Senior Executives oversees the operations of the Company.

As on the date of this report the Board comprises of 10 (Ten) members which include 5 (five) Non-Executive Independent Directors including one Women Director, 2 (two) Non-Executive Non Independent Directors and 3 (three) Executive Directors. None of the Independent Directors of the Company serve as an Independent Director in more than seven listed Companies.

Meetings of the Board

The Board of Directors met six times during the financial year 2021-22 ended on March 31, 2022. Board Meetings were held on May 8, 2021, June 28, 2021, August 13, 2021, October 26, 2021, February 1, 2022 and March 17, 2022. The maximum gap between any two Board Meetings was less than one hundred twenty days.

Independent Directors

The Company has received necessary declarations from each of the Independent Director under Section 149(7) of the Companies Act, 2013, (Act) that he /she meets the criteria of Independence laid down in Section 149(6) of the Act and Regulation 16(1)(b) of the Listing Regulations. Based on the confirmations / disclosures received from the Directors and on evaluation of the relationships disclosed as per the requirement of Regulation 25(8) of the Listing Regulations, the Board confirms, that the Independent Directors fulfil the conditions as specified under Schedule V of the Listing Regulations and are independent of the management The maximum tenure of Independent directors is in compliance with the Companies Act, 2013 and the terms and conditions of their appointment have been

disclosed on the website of the Company (http://www.triveniturbines.com/key-policies).

Regulation 25(3) of Listing Regulations read with Schedule IV of the Companies Act, 2013 and the rules under it mandate that the Independent Directors of the Company hold at least one meeting in a year without the attendance of Non-Independent Directors and members of the management. During the year, separate meeting of the Independent Directors was held on March 17, 2022 without the attendance of non-independent directors and members of the management. All the Independent Directors attended the said meeting. The independent directors, interalia, reviewed the performance of non-independent directors, Chairman of the Company and the Board as a whole.

Familiarisation programme for Independent Directors: The Board/Committee members are provided with the necessary documents/brochures, reports and internal policies, codes of conduct to enable them to familiarise with the Company's procedure and practices. Directors are regularly updated on performance of the business of the Company, business strategy going forward and new initiative being taken/proposed to be taken by the Company through presentation. Deep discussion are conducted by the Senior Executives including the Industry/Market (Domestic & International), competition Company's performance, future

outlook. Factory visits are organised as and when desirable/ expedient, for the Directors. The details of the familiarisation programme of the Independent Directors are available on the Company's website at http://www.triveniturbines.com/key-policies.

Succession planning for the Board and senior management

Board of Directors

The Nomination and Remuneration Committee (NRC) of the Board, shall identify the suitable person for appointment at Board level including from the existing top management. The NRC shall apply due diligence process to determine competency of person(s) being considered for appointment or re-appointment as a Director including Managing Director / Whole-time Director of the Company in accordance with the provisions of the Nomination and Remuneration Policy of the Company and the provisions of the Companies Act, 2013 and the Rules made thereunder and the SEBI (LODR) Regulations, 2015, as amended from time to time.

Senior Management

The Managing Director(s)/Executive Director(s) are empowered to identify, appoint and remove the Senior Management Personnel in accordance with the provisions of the NRC Policy, and keeping in view the organization's mission, vision, values, goals and objectives.

Composition of Board

The composition of the Board of Directors, their attendance at the Meetings during the year and at the last Annual General Meeting as also the detail with regard to outside Directorships and committee positions are as under:-

Name of Director and DIN	Category	No. of Board Meeting attended (Total Meetings	Attendance at last AGM held on September	M Directorships positions held in other listed entity ## companies ### Directorship	positions held in other		rectorship in other sted entity (Category of rectorship)	
		held:6)	15, 2021		Chairman	Member		
Mr. Dhruv M. Sawhney # Chairman & Managing	Promoter & Executive	6	Yes	3	Nil	Nil	1.	Triveni Engineering and Industries Limited
Director DIN - 00102999	Director							(Promoter and Executive Director)
Mr. Nikhil Sawhney # Vice Chairman and	Promoter & Executive	6	Yes	3	1	1	1.	Triveni Engineering and Industries Limited
Managing Director DIN - 00029028	Director							(Promoter and Non- Executive)
Mr. Tarun Sawhney # DIN - 00382878	Promoter & Non-	5	Yes	3	Nil	2	1.	Triveni Engineering and Industries Limited
	Executive Director							(Promoter and Executive Director)
Mr. Arun Prabhakar Mote Executive Director DIN - 01961162	Executive Director	6	Yes	1	Nil	Nil	-	



Name of Director and DIN	Category	No. of Board Meeting attended (Total Meetings		No. of other Directorships ##	No. of Committee positions held in other companies ###		Directorship in other listed entity (Category of Directorship)
		held:6)	15, 2021		Chairman	Member	-
Ms. Homai A Daruwalla DIN - 00365880	Independent Non- Executive Director	6	Yes	8	1	8	Triveni Engineering and Industries Limited (Independent Non- Executive Director) Jaiprakash Associates Limited (Independent Non-Executive Director)
							3. AJR Infra & Tolling Ltd (Formerly Gammon Infrastructure Projects Limited)(Independent Non-Executive Director) 4. Rolta India Limited (Independent Non-
							Executive Director) 5. Associated Alcohol & Breweries Ltd
							(Independent Non- Executive Director)
Dr. Anil Kakodkar DIN - 03057596	Independent Non Executive	6	No	1	1	2	Walchandnagar Industries Limited (Independent Non-
	Director						Executive Director)
Mr. Shailendra Bhandari DIN - 00317334	Independent Non Executive Director	6	No	1	Nil	1	-
Mr. Vijay Kumar Thadani DIN - 00042527	Independent Non- Executive Director	2	N.A.	3	Nil	2	NIIT Limited (Executive Director)
Mr. Vipin Sondhi DIN - 00327400	Independent Non- Executive Director		N.A.	Nil	Nil	Nil	-
Mr. Pulak Chandan Prasac DIN - 00003557		1	N.A.	2	Nil	1	Vaibhav Global Limited (Non Independent Non Executive Director) Berger Paints India Limited (Independent Non Executive Director)
Dr. Santosh Pande #### DIN - 01070414	Independent Non Executive Director	3	Yes	-	-	-	-

[#] Mr. Tarun Sawhney and Mr. Nikhil Sawhney are sons of Mr. Dhruv M. Sawhney, Chairman & Managing Director of the Company and are thus related.

^{##} Excludes Directorships in Indian Private Limited Companies, Foreign Companies, Firms, Partnerships including LLPs, Section 8 Companies and membership of various Chambers and other non-corporate organizations.

^{###} The committees considered for the purpose are those prescribed under Regulation 26 of Listing Regulations i.e. Audit Committee and Stakeholders' Relationship Committee of public limited companies.

^{####} Dr. Santosh Pande ceased to be the Director of the Company on account of death w.e.f September 20, 2021.

Board Functioning and procedure Matrix of skills / expertise / competence of the Board of Directors

The Board comprises qualified members who bring in the required skills, competence and expertise that allow them to make effective contribution to the Board and its committees.

Details of the core skills / expertise / competencies identified by the board of directors as required in the context of the Company's business(es) and sector(s) in which it operates to function effectively.

General management and leadership experience*:

This includes experience in the areas of general management practices and processes, business development, strategic planning, global business opportunities, manufacturing, engineering, financial management, information technology, research and development, senior level experience and academic administration

Knowledge, Functional and managerial experience*:

Knowledge and skills in accounting and finance, business judgment, crisis response and management, industry knowledge, formulating policies and processes, legal & administration, sales

and marketing, supply chain, risk management & internal controls, financial & operational controls.

Diversity & Behavioural and Personal attributes:

Diversity of thought, experience, perspective, gender and culture brought to the Board by individual members, personal characteristics matching the Company's values, such as ethics & integrity, accountability, commitment, building relationship.

Corporate governance and Finance:

Understanding of good corporate governance practices & regulatory framework applicable to the Company and its compliances, maintaining board and management accountability, protecting stakeholders' interests and Company's responsibilities towards customers, employees, suppliers, regulatory bodies and the communities in which it operates, financial skills, oversight for risk management and internal controls and proficiency in financial management.

* These skills / competencies are broad-based, encompassing several areas of expertise/ experience. Each Director may possess varied combinations of skills/experience within the described set of parameters, and it is not necessary that all Directors possess all skills/experience listed therein.

Given below is a list of core skills, expertise and competencies of the individual Directors:

Core Skills/Expertise	DS	NS	TS	HD	SB	AK	VKT	VS	PP	AM
General Management and Leadership	\checkmark	\checkmark	\checkmark	\checkmark	\checkmark	✓	✓	\checkmark	\checkmark	✓
Functional and managerial experience	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Diversity behavioural and personal attributes	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓
Corporate governance and Finance	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓

DS- Mr. Dhruv M Sawhney, NS- Mr. Nikhil Sawhney, TS- Mr. Tarun Sawhney, HD - Ms Homai Daruwalla,, SB- Mr. Shailender Bhandari, AK - Dr. Anil Kakodkar, VKT-Mr. Vipin Kumar Thadani, VS - Mr. Vipin Sondhi, PP - Mr. Pulak Chandan Prasad, AM - Mr. Arun Mote

Board Meeting Frequency and circulation of Agenda papers

The Board and its Committees meet at regular intervals for discussion on agenda circulated well in advance by the Company. All material information is incorporated in the agenda for facilitating meaningful and focused discussion at the meeting. Where it is not practical to attach or send the relevant information as a part of agenda papers, the same are tabled at the Meeting. To meet the business exigencies or urgent matters the resolutions are passed by the Directors by Circulation.

The Company has proper systems to enable the Board to periodically review compliance reports of all laws applicable to the Company, as prepared by the Company as well as steps taken by the Company to rectify instances of non-compliances. The Board reviewed compliance reports prepared by the Company on quarterly periodicity.

Presentations by the Management

The senior management of the Company is invited at the Board meetings to make presentations covering performance of the businesses of the Company,



Strategy and Business Plans and to provide clarifications as and when necessary.

Access to Employees

The Directors bring an independent perspective on the issues deliberated by the Board. They have complete and unfettered access to any information of the Company and to any employees of the Company.

Availability of Information to Board members include:

- Performance of business, business strategy going forward, new initiatives being taken/ proposed to be taken and business plans of the Company.
- Annual operating plans and budgets including capital expenditure budgets and any updates.
- Quarterly results of the Company.
- Minutes of the meetings of the committees of the Board
- The information on recruitment and remuneration of senior officer just below the Board level, including appointment or removal of Chief financial officer and the Company Secretary
- Show cause, demand, prosecution notices and penalty notices which are materially important.
- Fatal or serious accidents, dangerous occurrences, any material effluent or pollution problems.
- Any material default in the financial obligations to and by the Company, or substantial nonpayment for goods sold / services provided by the Company.
- Any issue, which involves possible public or product liability claims of substantial nature, including any judgment or order which, may have passed strictures on the conduct of the Company or taken an adverse view regarding another enterprise that can have negative implications on the Company.
- Details of any joint venture or collaboration agreement.
- Transactions that involve substantial payment towards goodwill, brand equity, or intellectual property.
- Significant labour problems and their proposed solutions. Any significant development in Human

- Resources/ Industrial Relations front like signing of wage agreement etc.
- Sale of material nature, of investments, subsidiaries, assets, which is not in normal course of business.
- Quarterly details of foreign exchange exposures and the steps taken by the management to limit the risks of adverse exchange rate movement, if material.
- Non-compliance of any regulatory, statutory nature or listing requirements and shareholders service such as non-payment of dividend, delay in share transfer etc.
- Statutory compliance report of all laws applicable to the Company.
- Details of the transactions with the related parties.
- General notices of interest of directors.
- Appointment, remuneration and resignation of Directors.

Post Meeting follow up mechanism

The important decisions taken by the Board at its meetings are promptly communicated to the concerned departments/divisions. Action taken report on the decisions of the previous meeting(s) is placed at the immediately succeeding meeting of the Board for information and review by the Board.

Appointment/ Re-appointment of Director

The information/details pertaining to Director seeking appointment/re-appointment in ensuing Annual General Meeting (AGM), is provided in the notice for the AGM. The Notice contains the relevant information, like brief resume of the Director, nature of his expertise in specific functional areas and names of the companies in which he holds Directorship and membership of any Committee of the Board.

II Committees of the Board

The Board Committees play a crucial role in the governance structure of the Company and are constituted to deal with specific areas/activities which concern the Company and are considered to be performed by members of the Board. The Board supervises the execution of its responsibilities by the committees and is responsible for their action. The minutes of the meetings of all the committees are placed before the Board. The Board committees can request special invitees to join the meeting as

appropriate. The Board has constituted the following committees with adequate delegation of powers to discharge business of the Company:

- 1. Audit Committee
- 2. Nomination and Remuneration Committee
- 3. Stakeholders' Relationship Committee
- 4. Corporate Social Responsibility Committee
- 5. Risk Management Committee
- 6. Technology Committee

Details of the role and composition of these committees, including the number of meetings held during the financial year and the related attendance are provided below:

1. Audit Committee

Composition, Meetings and Attendance

The Audit Committee is headed by an Independent Director and consists of the members as stated below. During the year ended on March 31, 2022, the Committee held five meetings on June 27, 2021, August 11, 2021, October 26, 2021, February 1, 2022 and February 16, 2022. The maximum gap between any two meetings was less than one hundred and twenty days. The composition and attendance detail of each Committee member is as under:-

Name of the	Category	No. of meetings			
Members	,		Attended		
Ms.Homai A Daruwalla- Chairperson	Independent Non- Executive Director	5	5		
Mr. Nikhil Sawhney	Promoter &Executive Director	5	5		
Mr. Shailender Bhandari*	Independent Non- Executive Director	2	2		
Dr. Santosh Pande**	Independent Non- Executive Director	2	2		

^{*}Appointed as a member w.e.f December 13, 2021.

The Company Secretary acts as the Secretary of the Audit Committee. Ms Homai A Daruwalla Chairperson of the Audit Committee and Stakeholders Relationship Committee attended the 26th AGM held on September 15, 2021 to answer the shareholders queries.

The terms of reference of the Committee inter-alia include:-

- Reviewing the Company's financial reporting process and its financial statements.
- Reviewing the accounting and financial policies and practices and compliance with applicable accounting standards.
- Reviewing the efficacy of the internal control mechanism, monitor risk management policies adopted by the Company and ensure compliance with regulatory guidelines.
- Reviewing reports furnished by the internal and statutory auditors, and ensure that suitable follow-up action is taken.
- Examining accountancy and disclosure aspects of all significant transactions.
- Reviewing with management the quarterly, half yearly & annual financial statements including review of qualifications, if any, in the audit report before submission to the Board for approval.
- Recommending appointment of Statutory and Internal Auditors and fixation of audit fees.
- Seeking legal or professional advice, if required.
- Approval or any subsequent modifications of transactions of the Company with related parties.
- Scrutiny of Inter-Corporate loans and investments.
- Valuation of undertakings or assets of the Company, wherever required.
- Reviewing the utilization of loans and/or advances from/investment by the holding company in the subsidiary exceeding Rupees 100 crore or 10% of the asset size of the subsidiary, whichever is lower including existing loans / advances / investment.
- To consider and comment on rationale, costbenefits and impact of schemes involving merger, demerger, amalgamation etc. on the listed entity and its shareholders.
- Any other matter as may be prescribed, from time to time, to be referred to the Audit Committee in terms of the Companies Act 2013/ SEBI (LODR) Regulations and the applicable rules, regulations thereto.

The constitution and term of reference of the Audit Committee meet the requirements of Regulation 18 of the Listing Regulations read with the relevant provisions of the Companies Act, 2013.

^{**}Ceased to be a member, due to his death, w.e.f September 20, 2021.



2. Nomination & Remuneration Committee (NRC) Composition, Meetings and Attendance

The Nomination & Remuneration Committee is headed by an Independent Director and consists of the members as stated below. During the year ended on March 31, 2022, the Committee held Four meetings on May 8, 2021, June 27, 2021, December 15, 2021 and March 17, 2022. The attendance details of each Committee member is as under:-

Name of the	Category	No. of	meetings
Members		Held	Attended
Ms Homai A Daruwalla – Chairperson	Independent Non- Executive Director	4	4
Mr. Tarun Sawhney	Promoter and Non-Executive Director	4	4
Mr. Shailendra Bhandari*	Independent Non- Executive Director	2	2
Dr Santosh Pande**	Independent Non- Executive Director	2	2

^{*}Appointed as a member w.e.f December 13,2021.

The broad terms of reference of the Committee are to

- Identify persons who are qualified to become Directors (Executive, Non-Executive and Independent Directors) and who may be appointed in senior management in accordance with the criteria laid down.
- Recommend to the Board their appointment and removal and shall carry out evaluation of every director's performance.
- Formulate the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board, a policy relating to the remuneration for the directors (Executive, Non-Executive and Independent Directors), key managerial personnel and other employees.
- Plan for succession of Board members and Key Managerial Personnel;
- Devise a policy on Board diversity;
- Formulate and administer the Company's Employee Stock Option Scheme from time to time in accordance with SEBI guidelines; and
- Review the adequacy of aforesaid terms of reference and recommend any proposed change to the Board for its approval.

The constitution and term of reference of the NRC meet the requirements of Regulation 19 of the Listing Regulations read with the relevant provisions of the Companies Act, 2013 and the SEBI ESOP Guidelines/Regulations.

Remuneration Policy

In terms of the provisions of the Companies Act, 2013 and the listing regulations the Board of Directors of the Company has adopted Nomination and Remuneration Policy for nomination and remuneration of Directors, KMP and Senior Management. The Nomination and Remuneration Policy is available on the website of the Company (web link- http://www.triveniturbines.com/key-policies. There has been no change in the policy since last fiscal.

Board Evaluation

The Nomination and Remuneration Committee has laid down the criteria for evaluation of performance of Directors based on the indicators provided in the Remuneration Policy. The performance evaluation of Independent Directors (IDs) was done by the entire Board of Directors, excluding the ID being evaluated, based on parameters, such as, number of meetings attended, inputs and contribution made, independence of judgement, effectiveness etc. The Chairman and Managing Director, Vice Chairman and Managing Director and the Executive Director evaluates the Senior Management Personnel, including KMPs considering the competencies/indicators provided in the Remuneration policy.

Remuneration to Executive Directors

The remuneration to the Executive Director is recommended by the Nomination and Remuneration Committee to the Board and after approval by the Board, the same is put up for the shareholder approval. Executive Directors do not receive any sitting fees for attending the Board and Committee meetings.

During the financial year 2021-22, the Company had three (3) Executive Directors viz. Mr. Dhruv M. Sawhney, Chairman & Managing Director (CMD), Mr. Nikhil Sawhney, Vice Chairman & Managing Director (VCMD) and Mr. Arun Prabhakar Mote, Executive Director (ED).

The details of remuneration paid/payable to CMD, VCMD & ED during the financial year 2021-22 are as under:

^{**}Ceased to be a member, due to his death, w.e.f September 20, 2021.

(₹ In millions)

Name of the Executive Director	Mr. Dhruv M. Sawhney CMD	Mr. Nikhil Sawhney VCMD	Mr. Arun Prabhakar Mote ED
No. of shares held as on March 31, 2022	23386813	14760246	Nil
Service Period	10.05.2019 to 09.05.2024	10.05.2021 to 09.05.2026	1.11.2019 to 31.10.2022
Salary	Nil	36.03	26.00
Performance Bonus/ Commission	Nil	27.50	6.00
Contribution to PF and other Funds	Nil	5.75	1.35
Other Perquisites	Nil	1.39	0.25
Total	Nil	70.67	33.60

In accordance with shareholders' approval Mr. Dhruv M. Sawhney has not been drawing any remuneration from this Company (in his capacity as Chairman and Managing Director of the Company). He has been drawing remuneration from the foreign step-down subsidiary namely, Triveni Turbines DMCC, Dubai. As per the terms of contract he is entitled to a basic salary of 1,50,000 AEDs per month.

Remuneration to Non-Executive Directors (NEDs)

The Company pays sitting fee to its NEDs for attending the meetings of the Board and its Committees. In addition to the sitting fees, the Company pays commission to its NEDs within the limits approved by the shareholders of the Company. The said commission is decided by the Board and distributed to NEDs based on their contribution during Board/Committee meetings, as well as time spent on operational/ strategic matters other than at meetings. The details of the remuneration paid/provided during the financial year 2021-22 to NEDs are as under:-

(₹ In millions)

Name of the Non- Executive Director	Sitting fees for the year ended March 31, 2022	Commission for the year ended March 31, 2022	No of Shares held as on March 31, 2022
Mr. Tarun Sawhney	0.58	1.50	13972088
Ms. Homai A Daruwalla	1.175	1.60	
Dr. Anil Kakodkar	0.60	1.60	-
Mr. Shailendra Bhandari	0.775	1.50	-
Mr. Vijay Kumar Thadani	0.225	0.30	-
Mr. Pulak Chandan Prasad	-	-	-
Mr. Vipin Sondhi	-	-	-
Dr. Santosh Pande	0.475	0.80	-

None of the Independent/Non-Executive Directors has any pecuniary relationship or transactions with the Company, its promoters and its senior management, its subsidiaries and associate companies except for the payment of remuneration as stated above. Late Dr. Santosh Pande independent Director was and Ms Homai A Daruwalla is also on the Board of Directors of Triveni Engineering & Industries Ltd. (TEIL), one of the promoter companies and have received sitting fees as a Director/Committee member from that Company. Whereas Mr. Tarun Sawhney, Promoter & Non Executive Director is the Vice Chairman and Managing Director of TEIL and has drawn remuneration from that Company.

During the year, the Company has not issued any stock option to its Directors including Independent Directors under its ESOP Schemes.

3. Stakeholders' Relationship Committee (SRC)

Composition, Meetings and Attendance

The Stakeholders' Relationship Committee is headed by an Independent Director and consists of the members as stated below. During the year ended on March 31, 2022, the Committee held one meeting on March 17, 2022.



The composition and attendance of each Committee Member is as under:-

Name of the	Category	No. of meetings		
Members		Held	Attended	
Ms.Homai A Daruwalla- Chairperson	Independent Non- Executive Director	1	1	
Mr. Nikhil Sawhney	Promoter and Executive Director	1	1	
Mr. Tarun Sawhney	Promoter and Non-Executive Director	1	1	

Function and term of reference:

The Function and terms of reference of the SRC as specified in the Regulation 20 of the Listing Regulations and Section 178 of the Companies Act 2013 as amended form time to time and broadly include

- Resolving the grievances of the security holders
 of the Company including complaints related
 to transfer/transmission of shares, non-receipt
 of annual report, non-receipt of declared
 dividends, issue of new/duplicate certificates,
 general meetings etc.
- Review of measures taken for effective exercise of voting rights by shareholders.
- Review of adherence to the service standards adopted by the company in respect of various services being rendered by the Registrar & Share Transfer Agent.
- Review of the various measures and initiatives taken by the Company for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/ statutory notices by the shareholders of the Company.
- Review of the report(s) which may be submitted by the Company Secretary/RTA relating to approval/confirmation of requests for share transfer/transmission/transposition/ consolidation/issue of duplicate share certificates/sub-division, consolidation, remat, demat etc. on quarterly basis.

The constitution and term of reference of the SRC meet the requirements of Regulation 20 of the Listing Regulations read with the relevant provisions of the Companies Act, 2013. Mr. Rajiv Sawhney Company Secretary has been designated as the Compliance Officer of the Company.

Details of Investor complaints

During the Financial year ended 31st March, 2022, the Company received complaints from various shareholders / investors relating to non-receipt of dividend, annual report etc. All of them were resolved / replied suitably by furnishing the requisite information /documents. Details of investor complaints received and resolved during the FY 21-22 are as follows:

Opening Balance	Received	Resolved	Pending
Nil	4	4	Nil

Further there were no pending share transfers and requests for dematerialisation as on March 31, 2022. Number of Complaints received during the year as a percentage of total number of members as on March 31, 2022 is 0.01 %.

4. Corporate Social Responsibility Committee Composition, Meetings and Attendance

The Corporate Social Responsibility Committee is headed by an Executive Director and consists of the members as stated below. During the year ended on March 31, 2022, the Committee held one meeting on June 27, 2021. The committee position and attendance detail of each Committee member is as under:-

Name of the	Category	No. of meetings			
Members		Held	Attended		
Mr. Nikhil Sawhney- Chairman	Promoter and Executive Director	1	1		
Mr. Tarun Sawhney	Promoter and Non-Executive Director	1	-		
Mr. Arun Prabhakar Mote	Executive Director	1	1		
Ms. Homai A Daruwalla	Independent Non- Executive Director	1	1		

Function and term of reference:

In accordance with the provisions of Companies Act, 2013, the Committee is authorized to formulate and recommend to the board, a CSR policy indicating the activity or activities to be undertaken by the Company as specified in Schedule VII of the Companies Act 2013; recommend amounts to be spent on these activities; review the Company's CSR policy periodically and monitor the implementation of the CSR projects by instituting a structured and effective monitoring mechanism.

The constitution and term of reference of the CSR Committee meet the requirements of relevant provisions of the Companies Act, 2013.

5. Risk Management Committee

The Risk Management Committee is headed by an Executive Director and consists of the members as stated below. During the year ended on March 31, 2022, the Committee met two times on October 26, 2021 and March 17, 2022. The committee position and attendance detail of each Committee member is as under:-

Name of the	Category	No. of	meetings
Members		Held	Attended
Mr. Nikhil Sawhney- Chairman	Promoter and Executive Director	2	2
Mr. Arun Prabhakar Mote	Executive Director	2	2
Mr. Lalit Kumar Agarwal	Chief Financial officer	2	2
Ms. Homai A Daruwalla*	Independent Non- Executive Director	1	1
Mr. Santosh Pande**	Independent Non- Executive Director	2	-

^{*}Appointed as a member w.e.f 13.12.2021

The Function and term of reference of the Committee are

- To formulate a detailed risk management policy which shall include:
 - (a) A framework for identification of internal and external risks specifically faced by the Company, in particular including financial, operational, sectoral, sustainability (particularly, ESG related risks), information, cyber security risks or any other risk as determined by the Committee.
 - (b) Measures for risk mitigation including systems and processes for internal control of identified risks.
- Business continuity plan.
- To ensure that appropriate methodology, processes and systems are in place to monitor and evaluate risks associated with the business of the Company.

- To monitor and oversee implementation of the risk management policy, including evaluating the adequacy of risk management systems.
- To periodically review the risk management policy, at least once in two years, including by considering the changing industry dynamics and evolving complexity.
- To keep the board of directors informed about the nature and content of its discussions, recommendations and actions to be taken.
- To review the appointment, removal and terms of remuneration of the Chief Risk officer of the Company (if any).
- To coordinate the activities of the committee with other committees, in instances where there is any overlap with activities of other such committees, as per the framework laid down by the board of directors.
- To pursue such other activities and functions as may be provided under the relevant provisions of the Companies Act, 2013 or SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 duly amended from time to time.

The constitution and term of reference of the Risk Management Committee meet the requirements of Regulation 21 of the Listing Regulations.

Technology Committee

The Technology Committee is headed by a Non-Executive Independent Director and consists of the members as stated below. During the year ended on March 31, 2022, the Committee met one time on October 21, 2021. The committee position and attendance detail of each Committee member is as under:-

Name of the	Category	No. of meetings		
Members		Held	Attended	
Dr. Anil Kakodkar	Independent Non- Executive Director	1	1	
Mr. Arun Prabhakar Mote	Executive Director	1	1	
Mr. P.U. Gopi	Executive Vice President & CTO -Technology	1	1	

^{**}Ceased to be a member, due to his death, w.e.f September 20, 2021



Other Functional Committees

Operations Committee

Apart from the above statutory committees, the Board of Directors has constituted an Operations Committee comprising of three (3) Directors to oversee routine items that are in the normal course of the business. The Board of Directors have delegated certain powers to this Committee to facilitate the working of the Company. The Committee met 2 times during the financial year ended March 31, 2022 on September 9, 2021 and December 1, 2021.

III General Body Meetings

Particulars of the last three Annual General Meetings are as follows:

Year	Date & Day	Location	Time	Special Resolution
2020-21	September 15, 2021	Company conducted	3.00 p.m.	Re-appointment of Mr. Nikhil Sawhney
	Wednesday	AGM through Video		(DIN :00029028) as Managing Director of the
		conferencing/other		Company (designated as Vice Chairman &
		audio visual means.		Managing Director) with effect from 10th May,
				2021, for a period of five (5) years.
2019-20	September 23, 2020	Company conducted	11.00 a.m.	Payment of remuneration by way of commission
	Wednesday	AGM through Video		etc. to Directors of the Company within the
		conferencing/other		limits specified under Companies Act, 2013 for
		audio visual means.		5 years w.e.f. April 1, 2020.
2018-19	September 23, 2019	Stardom Convention	12.30 p.m.	Re-appointment of Mr. Arun Prabhakar Mote
	Monday	Ground Floor, C-1		as Whole -time Director of the Company for a
		Word Trade Tower,		period of three years with effect from November
		Sector 16 Noida		1, 2019.

There was no Extra-Ordinary General Meeting held during the financial year ended March 31, 2022.

Postal Ballot

a. Details of the special/ordinary resolutions passed by the Company through postal ballot:

During the financial year ended March 31, 2022, the Company sought approval from its shareholders for passing of following special resolution as set out in the Postal Ballot Notice dated January 27, 2022 through the process of Postal Ballot. Mr. Suresh Gupta, Practicing Company Secretary conducted the Postal Ballot process. The details of the resolution along with the snap shot of the voting results are as follows:

Sr No Detail of Special Resolution		Number of Valid Postal Ballot received	Votes Cast in favour \ of the Resolution		Votes Cast against the Resolution	
			No	%	No	%
1	Appointment of Mr. Vijay Kumar	310808240	310803929	99.99	4311	0.01
	Thadani as an Independent					
	Director of the Company.					

Date of Postal Ballot Notice: January 27, 2022

Voting Period: January 28, 2022 (9 a.m.) to February 26,2022 (5 p.m.)

Date of Result of Postal Ballot : February 28, 2022

Date of approval: February 26, 2022

Whether any special resolution is proposed to be conducted through postal ballot and the procedure thereof

The Company is seeking approval of the shareholders by way of a special resolution for the appointment of Mr. Vipin Sondhi as an independent director and by way of an ordinary resolution for the appointment of Mr Pulak Chandan Prasad through postal ballot notice dated May 13, 2022.

c. Procedure for Postal Ballot:

The Company endeavours to follow the procedure laid down under the relevant provisions of the Act read with relevant rules and the provisions of Listing Regulations as and when there is any proposal for passing resolutions by Postal Ballot.

Means of Communication

- (a) Quarterly Results: The Unaudited quarterly/ half yearly financial results and the annual audited financial results of the Company were published in National English and Hindi newspapers which include Business Standard (English and Hindi) and The Hindu Business Line(English). The results are also displayed on the website of the Company at www.triveniturbines.com and the same were also sent to all the Stock Exchanges where the equity shares of the Company are listed. The Investor's brief were also sent to Stock Exchanges.
- (b) Website www.triveniturbines.com: Detailed information on the Company's business and products; quarterly/half yearly/nine months and annual financial results, Investor brief and the quarterly distribution of Shareholding are displayed on the Company's website.
- (c) Teleconferences and Press conferences, Presentation etc.: The Company held quarterly Investors Teleconferences and Press Conferences for the investors of the Company after the declaration of the Quarterly/Annual Results. The Company made presentations to institutional investors/analysts during the period which are available on the Company's website.
- (d) Exclusive email ID for investors: The Company has designated the email id shares. ttl@trivenigroup.com exclusively for investor servicing, and the same is prominently displayed on the Company's website www.triveniturbines. com. The Company strives to reply to the Complaints within a period of 6 working days.

(e) Annual Report:

Annual Report contains inter-alia Audited Annual Standalone Financial Statements/Consolidated Financial Statements, Directors' Report, and Auditors' Report. The Management Perspective, Business Review and Financial Highlights are also part of the annual report.

- The Management Discussion & Analysis: The Management Discussion & Analysis Report forms part of the Annual Report.
- (g) Intimation to Stock Exchanges: The Company intimates stock exchanges all price sensitive information or such other information which in its opinion are material & of relevance to the shareholders. The Company also submits electronically various compliance reports/

statements periodically in accordance with the provisions of the Listing Regulations on NSE and BSE's Electronic Filing Systems.

General Shareholder Information

(a) Annual General Meeting

Day & Date: Tuesday, August 23, 2022

Time : 11:30 A.M. (IST)

Venue : The Company is conducting the

meting through Video Conferencing / Other Audio Visual Means facility pursuant to the general circular dated May 5, 2022 issued by the Ministry of Corporate Affairs. The deemed Venue for Meeting will be registered Office of the Company.

(b) Financial Year: April to March

Financial Calendar for the financial year 2022-23 (tentative)

Financial Reporting for the 1st By mid of Quarter ending June 30, 2022 August, 2022 Financial Reporting for the 2nd By mid of Quarter ending September 30, November, 2022 2022 Financial Reporting for the 3rd By mid of Quarter ending December 31, February, 2023 By the end of Financial Reporting for the Annual Audited Accounts May, 2023

ending March 31, 2023

- (c) Dividend Record Date: August 16, 2022
- (d) Dividend Payment Date: Within 30 days of AGM
- (e) Listing on Stock Exchanges

The Company's equity shares are listed at the following Stock Exchanges:

SI. Name and Address of Stock Code No. Stock Exchanges BSE Ltd. 533655 Phiroze Jeejeebhoy Towers Dalal Street, Fort, Mumbai -400 001.

TRITURBINE National Stock Exchange of India Ltd.

Exchange Plaza, 5th Floor Plot No. C/1, G Block,

Bandra (E)

Mumbai - 400 051.

The Company has paid the listing fees upto the Financial Year 2022-2023 to both the aforesaid Stock Exchanges.

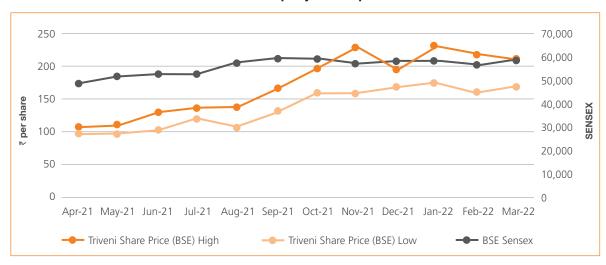


(d) Market Price Data/Stock Performance: year ended on 31st March, 2022

During the year under report, the trading in Company's equity shares was from 1st April 2021 to 31st March, 2022. The high & low price during this period on the BSE and NSE was as under:-

Month	Bombay Stock Exc	change (BSE) (in ₹)	National Stock Ex	change (NSE) (in ₹)
	High	Low	High	Low
April, 2021	105.95	96.00	106.00	96.00
May, 2021	109.50	96.35	109.85	96.20
June, 2021	130.00	101.60	128.60	101.00
July, 2021	136.00	119.65	136.35	119.50
August, 2021	137.60	107.00	138.00	107.10
September, 2021	165.00	128.55	164.85	130.30
October, 2021	196.75	158.50	196.80	144.10
November, 2021	229.00	158.60	229.10	157.20
December, 2021	193.85	166.70	193.95	166.55
January, 2022	231.25	175.00	231.70	174.05
February, 2022	218.35	158.65	218.70	158.25
March, 2022	211.00	168.20	211.15	168.10

(e) Performance of the Share Price of the Company in comparison to the BSE Sensex



(f) Registrar & Share Transfer Agent

M/s. Alankit Assignments Limited continue to act as the Registrar and Share Transfer Agent of the Company.

(g) Share Transfer System

The authority for approving and confirming the request for transfer / transmission / issue of duplicate share certificates / consolidation/ dematerialization of shares etc. and performing other related activities has been delegated to the Company Secretary / Registrar and Share Transfer Agent M/s Alankit Assignments Ltd. (RTA). A summary of transactions so approved is placed at the Stakeholders' Relationship Committee Meeting, as and when held. The

Company obtains an annual certificate from Practising Company Secretaries as per the requirement of Regulation 40(9) of Listing Regulations and the same is filed with the Stock Exchanges within stipulated time.

In terms of provisions of Regulation 40 of the Listing Regulations as amended from time to time, requests for effecting transfer of securities (including transmission/transposition) cannot be processed by the listed companies unless the securities are held in dematerialized form. Further in terms of SEBI circular dated January 25, 2022, the listed companies shall issue the securities in dematerialized form only while processing the service requests for (a) issue of duplicate securities certificate; (b) claim from Unclaimed

Suspense Account; (c) Renewal/Exchange of securities certificate; (d) Endorsement; (e) Sub-division/Splitting of securities certificate; (f) Consolidation of securities certificates/folios. The Company/RTA shall verify and process the service requests for the aforesaid purposes and thereafter issue a 'Letter of Confirmation' in lieu of physical securities certificate(s), to the securities holder/ claimant. Such 'Letter of Confirmation' shall be valid for a period of 120 days from the date of its issuance, within which the securities holder/ claimant shall make a request to the Depository Participant for dematerializing the said securities, failing which the RTA/Company shall credit the securities to the Suspense Escrow Demat Account of the Company. Necessary Form ISR-4 for the aforesaid service requests is available on the website of the Company at www.triveniturbines. com. Accordingly, members are requested to make service requests for aforesaid purposes by submitting a duly filled up and signed Form ISR – 4 directly to the Company's RTA, M/s. Alankit Assignments Limited, along with the documents / details specified therein for processing.

SEBI has, also vide its Circular dated 3rd November, 2021, made it mandatory for holders of physical securities to furnish PAN, KYC and Nomination/Opt-out of Nomination details to avail any investor service. Folios wherein any one of these details are not registered by 1st April, 2023 shall be frozen. The concerned Members are therefore urged to furnish PAN, KYC and Nomination/Opt out of Nomination by submitting the prescribed forms, duly filled up and signed, by email from their registered email id to rta@ alankit.com or by sending a physical copy of the prescribed forms duly filled up and signed by all the registered holders to the Company's RTA, M/s. Alankit Assignments Ltd.

(h) Distribution of Equity Shareholding as on March 31, 2022

Category (Shares)	No. of Holders	% to total shareholders	No. of Shares	% to total shares
From 1 - 500	46101	93.892	3540947	1.095
501 -1000	1647	3.354	1240068	0.384
1001 - 2000	682	1.389	987750	0.305
2001 - 3000	205	0.417	521450	0.161
3001 - 4000	110	0.224	393638	0.122
4001 - 5000	70	0.143	325435	0.101
5001 - 10000	104	0.212	720502	0.223
10001 & above	181	0.369	315575694	97.609
Total	49100	100.000	323305484	100.000

(i) Shareholding Pattern of Equity Shares as on March 31, 2022

Category	Number of Shares held	Shareholding %
Indian Promoters	219142811	67.78
Mutual Funds/UTI	38778068	11.99
Banks, Financial Institutions, Insurance Cos	26004	0.01
FIIs	0	0
Foreign Portfolio Investor	53012570	16.40
Bodies Corporate	1580459	0.49
Indian Public(*)	10189246	3.15
NRIs/OCBs	438632	0.14
Others - Clearing Members /IEPF	137694	0.04
Total	323305484	100.00

^(*) Includes 81783 equity shares held by directors and their relatives.



(j) Dematerialisation of Shares & Liquidity

The Company's equity shares are compulsorily traded in the electronic form. The Company has entered into an Agreement with NSDL and CDSL to establish electronic connectivity of its shares for scripless trading. Both NSDL & CDSL have admitted the Company's equity share on their system.

The system for getting the shares dematerialized is as under:

Share Certificate(s) along with Demat Request Form (DRF) are to be submitted by the shareholder to the Depository Participant (DP) with whom he/she has opened a Depository Account.

DP will process the DRF and generates a unique number DRN.

DP will forward the DRF and share certificates to the Company's Registrar and Share Transfer Agent.

The Company's Registrar and Share Transfer Agent after processing the DRF will confirm or reject the request to the Depositories.

Upon confirmation, the Depository will give the credit to shareholder in his/her depository account maintained with DP.

As on March 31, 2022, 99.98 % of total equity share capital of the Company were held in dematerialised form. The ISIN allotted in respect of equity shares of ₹ 1/- each of the Company by NSDL/CDSL is INE152M01016. Confirmation in respect of the requests for dematerialisation of shares is sent to NSDL and CSDL within the stipulated period.

(k) Outstanding GDR/ADR or Warrants

As on date there are no Global Depository Receipts (GDR), American Depository Receipt (ADR), Warrants or any other convertible instrument.

(I) Commodity price risk or foreign exchange risk and hedging activities

Based on the products manufactured or dealt with by the Company, the Company is not exposed to any material commodity price risks. The Company is exposed to foreign

exchange risk mainly in respect of exposures relating to export orders. The Company remains substantially hedged through appropriate derivative instruments to minimize the risk and to take advantage of forward premium. The details of unhedged foreign currency exposures and hedging are disclosed in notes to the financial statements.

(m) Reconciliation of Share Capital Audit

As stipulated by SEBI, a qualified Practicing Company Secretary carries out Reconciliation of Share Capital Audit to reconcile the total admitted capital with NSDL and CDSL and the total issued and listed capital. This audit is carried out every quarter and the report thereon is submitted to the Stock Exchanges. The Audit confirms that the total listed and paid-up capital is in agreement with the aggregate of the total number of shares in dematerialised form and in physical form.

(n) Unclaimed Dividend

Section 124 of the Companies Act, 2013 read with Investor Education and Protection Fund(Accounting, Audit, Transfer and Refund Rules, 2016 mandates that Company transfer the dividend that has remained unclaimed for a period of 7 years from the unpaid dividend account to the Investor Education and Protection Fund (IEPF).

Further the Rules mandate that the shares in respect of such dividend has not been claimed for a period of seven consecutive years are also liable to be transferred to IEPF. In the interest of shareholders, the Company sends reminders to the shareholders to claim their dividends in order to avoid transfer of dividend/ shares to IEPF Authority. Notices in this regard are also published in the Newspapers and the details of unclaimed dividends and shareholders whose shares are liable to be transferred to the IEPF Authority, are uploaded on the Company's website.

In compliance with these requirements the Company has transferred equity shares of all such shareholders whose dividends had remained unclaimed for seven consecutive years to the Demat Account of IEPF. The detail of the same has been uploaded on the company's website athttps://www.triveniturbines.com/transfershares-iepf.html. However, the shareholders are

entitled to claim their equity shares including all the corporate benefits accruing on such shares, if any, from the IEPF Authority by submitting an online application in prescribed Form IEPF-5 and sending a physical copy of the said Form duly signed by all the joint shareholders, if any, as per the specimen signatures recorded with the Company along with requisite documents enumerated in the Form IEPF-5, to the Company's Registrar & Transfer Agent, M/s Alankit Assignments Ltd, New Delhi. The Rules and Form IEPF-5 for claiming back the equity shares are available on the website of IEPF www.iepf.gov.in. It may please be noted that no

claim shall lie against the Company in respect of equity shares transferred to IEPF pursuant to the said Rules.

The following table provides a list of years for which unclaimed dividend and their corresponding shares which would be eligible to be transferred to IEPF on the dates mentioned below. Shareholders who have not so far encashed their dividend warrant(s) or have not received the same are requested to seek issuance of duplicate warrant(s) by writing to the Company confirming non-encashment/non-receipt of dividend warrant(s).

Financial Year/Period	Whether Interim/Final	Date of declaration of dividend	Due date for transfer to IEPF*1
2014-15	Final Dividend	06.08.2015	08.09.2022
2015-16	1st Interim Dividend	06.11.2015	09.12.2022
2015-16	2nd Interim Dividend	16.03.2016	19.04.2023
2016-17	Interim Dividend	04.08.2016	08.09.2023
2016-17	Final Dividend	09.08.2017	08.08.2024
2017-18	Interim Dividend	08.11.2017	10.12.2024
2017-18	Final Dividend	10.09.2018	14.10.2025
2018-19	No Dividend		
2019-20	Interim Dividend	06.11.2019	9.12.2026
2020-21	Final Dividend	15.09.2021	13.10.2028
2021-22	Interim Dividend	26.10.2021	28.11.2028

^{*}Indicative dates, actual dates may vary

The Company during the FY 2021-22 transferred ₹ 1,75,992/- towards unclaimed dividend to the IEPF Account.

Equity shares of the Company lying in IEPF suspense account

In accordance with the requirement of Regulation 34(3) and Part F of Schedule V to the SEBI (Listing Regulations, detail of the equity shares in the suspense account are as follows

Particulars	Number of Shareholders	No of Equity shares
aggregate number of shareholders and the outstanding shares in the suspense account lying at the beginning of the year		42016
number of shareholders who approached listed entity for transfer of shares from suspense account during the year	5	700
number of shareholders to whom shares were transferred from suspense account during the year	2	300
aggregate number of shareholders and the outstanding shares in the suspense account lying at the end of the year		44251

The voting rights on the shares outstanding in the said account as on March 31, 2022 shall remain frozen till the rightful owner of such shares claims the shares.



o) Locations

Detailed information on plant / business locations including registered and corporate offices is provided elsewhere in the Annual Report.

Address for correspondence

- All Members correspondence should be forwarded to M/s. Alankit Assignments Limited, the Registrar and Share Transfer Agent of the Company or to the Share Department at the Corporate Office of the Company at the addresses mentioned below.
- The Company's dedicated e-mail address for Investors' Complaints and other communications is shares.ttl@ trivenigroup.com.

Registrar & Share Transfer Agent Share Department **Compliance Officer** M/s Alankit Assignments Ltd., Triveni Turbine Ltd. Mr Rajiv Sawhney Alankit Heights 8th Floor, Express Trade Towers, Company Secretary Triveni Turbine Ltd. Unit: Triveni Turbine Limited 15-16, Sector 16A, 4E/2, Jhandewalan Extension, New Noida-201 301. 8th Floor, Express Trade Towers, Delhi-110 055. Tel.: +91 - 120- 4308000; 15-16, Sector 16A, Noida-201 301. Phone: 011-42541234, 23541234, Fax: +91- 120- 4311010-11 Tel.: +91 -120-4308000; Fax: 011-42541967 email:-shares,ttl@trivenigroup.com Fax: +91 - 120- 4311010-11 Email: rta@alankit.com website: www.triveniturbines.com Email:-shares.ttl@trivenigroup.com

p) Credit Rating

During the financial year 2021-22, ICRA has upgraded/re-affirmed the rating for long term and short term facilities of the Company at AA with positive outlook and A1+ respectively.

OTHER DISCLOSURES

Related Party Transactions

During the year there was no materially significant related party transaction which may have potential conflict with the interest of the Company. The Company has formulated a Related Party Transaction policy which has been uploaded on its website at http://www.triveniturbines.com/key-policies Details of related party information and transactions are being placed before the Audit Committee from time to time. The details of the related party transactions during the year have been provided in Note no 35 to the financial statements.

Disclosures of Accounting Treatment

In the financial statements for the year ended March 31, 2022, the Company has followed the treatment as prescribed in the applicable Accounting Standards.

Disclosures on acceptance of recommendations made by the Board Committees

During the financial year under review, there was no such instance wherein the Board had not accepted any recommendation of the any Committee of the Board. All the recommendations made by the Committees of the Board were accepted by the Board.

Details of Non-Compliance by the Company, penalties, stricture imposed on the Company by the Stock Exchanges, SEBI or any statutory authorities or any matter related to capital markets.

The Company has complied with all the requirements of the Stock Exchanges/the Regulations and guidelines of SEBI and other Statutory Authorities on all matters relating to capital markets. No penalties or strictures have been imposed by SEBI, Stock Exchanges or any statutory authorities on matters relating to capital markets during the last three years.

Whistle Blower Policy and Affirmation that no personnel has been denied access to the Audit Committee

The Company has established a vigil mechanism through a Whistle Blower Policy for directors and employees to report concerns about unethical behaviour, actual or suspected fraud or violation of the company's code of conduct or ethics policy. The mechanism provides for adequate safeguards against

victimisation of director(s) / employee(s) who express their concerns and also provides for direct access to the Chairman of the Audit Committee in exceptional cases. During the year under review, no personnel was denied access to the Audit Committee. Further no complaint of sexual harassment was received from any women employee.

Code for prevention of Insider Trading

The Company has formulated comprehensive Code of Conduct to regulate, monitor and report trading by Insiders in line with the SEBI (Prohibition of Insider Trading) Regulations, 2015 as amended. The Code lays down the guidelines which advise on procedures to be followed and disclosures to be made, while dealing in shares of the Company and the consequences of non-compliances, including the policy for enquiry in case of leak or suspected leak of Unpublished Price Sensitive Information ('UPSI'). The Company has also adopted Code for Fair Disclosure of UPSI along with Policy for Determination of Legitimate Purposes and the same is available on the Company's website at https://www.triveniturbines.com/key-policies.

Code of conduct for Directors and Senior Executives

The Company has laid down a Code of Conduct for all Board Members and the Senior Executives of the Company. The Code of conduct is available on the Company's website www.triveniturbines.com. The code of conduct was circulated to all the members of the Board and senior management personnel and they have affirmed their compliance with the said code of conduct for the financial year ended March 31, 2022. A declaration to this effect signed by the Chairman & Managing Director is given below:

To the Shareholders of Triveni Turbine Ltd. Sub.: Compliance with Code of Conduct

I hereby declare that all the Board Members and the Senior Management Personnel have affirmed compliance with the Code of Conduct as adopted by the Board of Directors and applicable to them for the Financial Year ended March 31, 2022.

Dhruv M. Sawhney

Chairman and Managing Director DIN 00102999

Certification

The Chairman and Managing Director, Executive Director and Vice President & CFO have certified to the Board of Directors, inter-alia, the accuracy of financial statements and adequacy of internal controls for the financial reporting purpose as required under Regulation 17 (8) of Listing Regulations, for the year ended March 31, 2022. The said certificate forms part of the Annual Report.

Further, as required under Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 a certificate from the Company Secretary in Practice has been received stating that none of the Directors on the Board have been debarred or disqualified from being appointed or continuing as Directors of Companies by the Board / Ministry of Corporate affairs or any such statutory authority The said certificate forms part of the Annual Report.

Remuneration to Statutory Auditors

M/s Walker Chandiok & Co LLP (ICAl Firm Registration No. 001076N/N500013) (WCC), are holding the office of Statutory Auditors of the Company and one of its wholly owned subsidiaries namely, Triveni Energy Solutions Ltd. The particulars of payment of Statutory Auditors fees on consolidated basis is given below:

(₹ in Million)

Particulars	
Service as Statutory Auditor (including quarterly audit)	5.12
Other matters	2.06
Re-imbursement of out of pocket expenses	0.04
Total	7.22

Disclosure of Loans and Advances

During the year, the Company has not given any loans and advances in the nature of loans to any firms/companies in which Directors are interested.

Details of compliance with mandatory requirements and adoption of the non-mandatory requirements

The details of mandatory requirements are mentioned in this Report. The Company is in compliance with the requirements specified under regulations 17 to 27 and clauses (b) to (i) of sub-regulation (2) of regulation 46 of the Listing Regulations, as applicable, with regard to corporate governance.



Further, as required under the SEBI Regulations, the Company has adopted Policy on Preservation of Documents, Archival Policy and Policy for determination of Materiality. The status of adoption of the discretionary requirement as prescribed in Schedule II Part E of the Listing Regulations is as under

Modified opinion(s) in audit report

The opinion expressed by the Auditor in the audit report on the financial statements for the year ended March 31, 2022 is unmodified.

Subsidiary Companies

Presently the Company has four unlisted International subsidiary/step down subsidiary companies i.e. Triveni Turbines Europe Pvt. Ltd. (TTE), domiciled in the UK, Triveni Turbines DMCC (TTD) domiciled in Dubai, UAE in which TTE holds its entire shareholding, Triveni Turbines Africa (Pty) Ltd (TTA) domiciled in South Africa in which TTD holds its entire shareholding, and TSE Engineering (Pty) Ltd. (TSE) domiciled in South Africa in which TTA holds 70% shareholding. Besides the Company has an unlisted wholly owned Indian subsidiary company i.e.

Triveni Energy Solutions Limited (formerly GE Triveni Limited). The Company has a policy for determining Material Subsidiary which can be viewed in the Company's web site at http://www.triveniturbines.com/sites/default/files/material-subsidiary-policy.pdf. The Company regularly places before the board, minutes of the Subsidiaries Companies.

Compliance Certificate on Corporate Governance from the Auditor

The certificate dated May 13, 2022 from the Statutory Auditors of the Company M/s Walker Chandiok & Co LLP confirming compliance with the Corporate Governance requirements as stipulated under Listing Regulations is annexed hereto.

The above report has been adopted by the Board of Directors of the Company at their meeting held on May 13, 2022.

Dhruv M. Sawhney

Noida Chairman and Managing Director May 13, 2022 DIN:00102999

Annexure - C

Independent Auditor's Certificate on Corporate Governance

To the Members of Triveni Turbine Limited

- 1. This certificate is issued in accordance with the terms of our engagement letter dated 25 April 2022.
- 2. We have examined the compliance of conditions of corporate governance by Triveni Turbine Limited ('the Company') for the year ended on 31 March 2022, as stipulated in Regulations 17 to 27, clauses (b) to (i) of Regulation 46(2), and paragraphs C, D and E of Schedule V of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations').

Management's Responsibility

3. The compliance of conditions of corporate governance is the responsibility of the management. This responsibility includes the designing, implementing and maintaining operating effectiveness of internal control to ensure compliance with the conditions of corporate governance as stipulated in the Listing Regulations.

Auditor's Responsibility

- 4. Pursuant to the requirements of the Listing Regulations, our responsibility is to express a reasonable assurance in the form of an opinion as to whether the Company has complied with the conditions of corporate governance as stated in paragraph 2 above. Our responsibility is limited to examining the procedures and implementation thereof, adopted by the Company for ensuring the compliance with the conditions of corporate governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.
- 5. We have examined the relevant records of the Company in accordance with the applicable Generally Accepted Auditing Standards in India, the Guidance Note on Certification of Corporate Governance issued by the Institute of Chartered Accountants of India ('ICAI'), and Guidance Note on Reports or Certificates for Special Purposes issued by the ICAI which requires that we comply with the ethical requirements of the Code of Ethics issued by the ICAI.
- 6. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.

Opinion

- 7. Based on the procedures performed by us and to the best of our information and according to the explanations provided to us, in our opinion, the Company has complied, in all material respects, with the conditions of corporate governance as stipulated in the Listing Regulations during the year ended 31 March 2022.
 - We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Restriction on use

8. This certificate is issued solely for the purpose of complying with the aforesaid regulations and may not be suitable for any other purpose.

For Walker Chandiok & Co LLP

Chartered Accountants Firm Registration No. 001076N/N500013

Vijay Vikram Singh

Partner Membership No.: 059139 UDIN:22059139AIYLTC6843

Place : Bengaluru Date : May 13, 2022



CEO/CFO Certification

The Board of Directors

Triveni Turbine Limited

Sub: CEO/CFO certification under Regulation 17 (8) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

We, Dhruv M. Sawhney, Chairman and Managing Director, Arun Prabhakar Mote, Executive Director and Lalit Kumar Agarwal Vice President & CFO certify to the Board that:

- (a) We have reviewed financial statements and the cash flow statement for the year ended March 31, 2022 and that to the best of our knowledge and belief:
 - (i) These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - (ii) These statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- (b) There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violate of the Company's code of conduct.
- (c) We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- (d) We have indicated to the auditors and the Audit Committee:
 - (i) That there were no significant changes in internal control over financial reporting during the year;
 - (ii) There were no significant changes in accounting policies during the year; and
 - (iii) That there were no instances of significant fraud, of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

Lalit Kumar Agarwal

Vice President & CFO

Arun Prabhakar Mote

Executive Director DIN; 01961162

Dhruv M. Sawhney

Chairman and Managing Director
DIN: 00102999

May 13, 2022

Certificate of Non-Disqualification of **Directors**

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To.

The Members of

Triveni Turbine Limited

A-44, Hosiery Complex Phase-II, Extension, Noida, Uttar Pradesh- 201305

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of TRIVENI TURBINE LIMITED having CIN-L29110UP1995PLC041834 and having registered office at A-44, HOSIERY COMPLEX PHASE-II EXTENSION, NOIDA UP 201305 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, We hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2022 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India and Ministry of Corporate Affairs or any such other Statutory Authority.

S. No	Name of Director	DIN	Date of appointment in Company
1	Mr. Dhruv Manmohan Sawhney	00102999	10/05/2011
2	Mr. Nikhil Sawhney	00029028	10/05/2011
3	Mr. Tarun Sawhney	00382878	03/12/2007
4	Ms. Homai Ardeshir Daruwalla	00365880	01/11/2018
5	Mr. Arun Prabhakar Mote	01961162	01/11/2012
6	Mr. Anil Purushottam Kakodkar	03057596	01/11/2018
7	Mr. Shailendra Bhandari	00317334	20/05/2019
8	Mr. Vijay Kumar Thadani	00042527	15/12/2021
9	Mr. Pulak Chandan Prasad	00003557	17/03/2022
10	Mr. Vipin Sondhi	00327400	17/03/2022
*11	*Mr. Santosh Pande	01070414	19/07/2017

^{*}Sad demise of Mr. Santosh Pande was taken on record on 20/09/2021.

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For Suresh Gupta & Associates Company Secretaries

Suresh Gupta

(Proprietor) FCS No.:5660

CP No.:5204

Peer Review Cert. No. 740/2020 UDIN: F005660D000322262

Date: May 13, 2022

Place: Noida



Annexure - D

Secretarial Audit Report

For the Financial Year Ended 31st March, 2022

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To.

The Members, Triveni Turbine Limited

(CIN: L29110UP1995PLC041834)

A-44, Hosiery Complex Phase II, Extension, Noida, Uttar Pradesh-201305

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Triveni Turbine Limited** (hereinafter called the Company). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/ statutory compliances and expressing our opinion thereon.

We report that-

- Maintenance of secretarial records are the responsibility of the management of the Company.
 Our responsibility is to express an opinion on these secretarial records based on our audit.
- b) We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
- c) We have not verified the correctness and appropriateness of the financial statements of the Company.
- d) Wherever required, we have obtained the management representation about the compliances of laws, rules, regulations and standards and happening of events etc.
- e) The compliance of the provisions of the corporate and other applicable laws, rules, regulations and standards is the responsibility of the management. Our examination was limited to the verification of procedures on test basis.

f) The Secretarial Audit Report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Based on our verification of the Company's books, papers, minutes books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2022 ("Audit Period") complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2022 according to the provisions of:-

- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings, wherever applicable;
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

- (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
- (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; [Not applicable to the Company during the audit period]
- (d) The Securities and Exchange Board of India (Share based Employee Benefits and Sweat Equity) Regulations, 2021; [Not applicable to the Company during the audit period]
- (e) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021; [Not applicable to the Company during the audit period]
- (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act, 2013 and dealing with client;
- (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009; [Not applicable to the Company during the audit period]
- (h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018, to the extent applicable; [Not applicable to the Company during the audit period] and
- (i) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.
- (vi) The Company is a leading manufacturer of industrial steam turbine. As informed by the management of the Company, the following are laws specifically applicable to the Company based on its businesses:
 - Batteries (Management and Handling) Rules,
 2001 made under Environment (Protection) Act,
 1986; and
 - Petroleum Act, 1934 and rules made there under;

On the basis of management representation, recording in the minutes of Board of Directors and our check on test basis, we are on the view that the Company has ensured the compliance of laws specifically applicable on it. We have also examined compliance with the applicable clauses of the Secretarial Standards on Meetings of the Board of Directors and on General Meetings issued by the Institute of Company Secretaries of India which has been generally complied with.

We report that during the audit period, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines and Standards to the extent applicable, as mentioned above.

We further report that the Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors including woman director. The changes in the composition of the Board of Directors that took place during the audit period were carried out in compliance with the provisions of the Act.

Adequate notice was given to all directors to schedule the board meetings, agenda and detailed notes on agenda were sent least seven days in advance and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting for meaningful participation at the meetings.

Board decisions were carried out with unanimous consent, as recorded in the minutes of the meetings of the Board of Directors.

We report further that in our opinion based on verification done on test basis and to the best of our information and according to explanations given to us, there are adequate systems and processes in the Company commensurate with its size and operations, to monitor and ensure compliance with applicable laws, rules, regulations and quidelines.

For Sanjay Grover & Associates

Company Secretaries Firm Registration No.: P2001DE052900

Vijay K. Singhal

New Delhi May 13, 2022 Partner CP No.10385, M.NO A21089 UDIN A021089D000328847



Annexure - E

Annual Report on Corporate Social Responsibility (CSR) Activities

For the Financial Year Ended March 31, 2022

1. Brief outline on CSR Policy of the Company:

In accordance with the provisions of the Companies Act, 2013 and the rules framed there under, the Board of Directors of the Company have, on the recommendation of the CSR Committee, adopted a CSR Policy for undertaking and monitoring the CSR programmes, projects in the areas stated in Schedule VII of Act. The policy has been uploaded on the website of the Company at http://www.triveniturbines.com/key-policies.

During the year under review, CSR initiatives have been made mainly in the areas of healthcare, education and environment sustainability.

2. Composition of CSR committee:

SI. No.	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1.	Mr. Nikhil Sawhney	Vice Chairman and Managing Director – Executive Director	1	1
2.	Ms Homai A Daruwalla	Independent Non Executive Director	1	1
3.	Mr Tarun Sawhney	Promoter & Non Executive Director	1	-
4.	Mr. Arun P Mote	Executive Director	1	1

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company:

Particular	Web-link
Composition of Committee	https://www.triveniturbines.com/committee.html
CSR Policy	https://www.triveniturbines.com/key-policies.html
CSR Projects	https://www.triveniturbines.com/corporate-social-responsibility.html

4. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social Responsibility Policy) Rules, 2014, if applicable (attach the report):

Not Applicable

5. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social Responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any

Not applicable

6. Average net profit of the company as per section 135(5):

The average net profit of the Company for the preceding three financial years was ₹ 1312.19 million

- 7. (a) Two percent of average net profit of the company as per section 135(5): ₹ 26.24 million
 - (b) Surplus arising out of the CSR projects or programs or activities of the previous financial years: Nil
 - (c) Amount required to be set off for the financial year, if any: Nil
 - (d) Total CSR obligation for the financial year (7a+7b-7c): ₹ 26.24 million
- 8. (a) CSR amount spent or unspent for the financial year

Total Amount		Amour	nt Unspent (in ₹ Mi	illion)	
Spent for the Financial Year (in ₹ Million)	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to Section 135(5)		
(III < WIIIIIOII)	Amount	Date of transfer	Name of the	Amount	Date of transfer
			Fund		
26.34	-	-	-	-	-

- (b) Details of CSR amount spent against ongoing projects for the financial year: Nil
- (c) Details of CSR amount spent against other than ongoing projects for the financial year:

(1)	(2)	(3)	(4)	(5	5)	(6)	(7)	(8)	
	Name of the Project	Item from the list of activities in schedule VII to the Act	Local area (Yes/ No)	Location of the project		project	Mode of implementation – Direct (Yes/No)	Mode of Implementation -Through Implementing Agency	
				State	District	(in ₹ Million)		Name	CSR registration number
1	Caring for the disabled children	Promoting education including special education among the differently abled & challenged children	Yes	Karnataka	Bengaluru Urban	0.80	No	Dharithree Trust	CSR00008191
1	Caring for the differently abled children	Education, Therapy and Training for Special/ Differently- abled children	Yes	Karnataka	Bengaluru Urban	0.80	No	Aruna Chetna	CSR00002826
1	Providing education to under- privileged children at school	Promoting education	Yes	Karnataka	Bengaluru Urban	0.31	Yes	-	
	Master class series on emerging Technology	Promoting education	No	All India	-	1.20	No	Ananta Aspen Centre	CSR00007556
1	Support for new technology & development project	Research & development	Yes	Karnataka	Bengaluru Urban	12.50	No	Indian Institute of Science, Bengaluru	CSR00007370
,	Covid 19 Vaccination for community	Healthcare	Yes	Karnataka	Bengaluru Urban	2.21	Yes	-	
(Intensive Care unit for Paediatric	Healthcare	No	Delhi	Delhi	7.83	No	Tirath Ram Shah Charitable Hospital	CSR00008746
	Total					25.65			-



- (d) Amount spent in Administrative Overhead: ₹ 0.69 Million.
- (e) Amount spent on Impact Assessment, if applicable: Not applicable
- (f) Total amount spent for the Financial Year (8b+8c+8d+8e): ₹ 26.34 million
- (g) Excess amount for set off, if any:

SI. No.	Particular	Amount (₹ in Million)
(i)	Two percent of average net profit of the company as per section 135(5)	26.24
(ii)	Total amount spent for the financial year	26.34
(iii)	Excess amount spent for the financial year [(ii)-(i)]	-
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	-
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	-

- 9. (a) Details of Unspent CSR amount for the preceding three financial years: Not Applicable
 - (b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s):

 Not Applicable
- 10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year (asset-wise details): Not Applicable
- 11. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5):

Not Applicable

Noida May 13, 2022 Dhruv M Sawhney
Chairman and Managing Director
DIN 00102999

Nikhil Sawhney
Chairman CSR Committee
DIN 00029028

Annexure - F

(A) Conservation of Energy

Steps taken or impact on conservation of energy:

Triveni Turbine continues to focus on conservation of resources in general and of energy in particular. Factories, offices and facilities are based on the guidelines of Indian Green Building Council. Peenya facility continues to maintain its Platinum Rating – highest level under the IGBC Green Factory Buildings Rating System.

Both manufacturing facilities operating at Peenya and Sompura, have implemented and certified to Environmental Management System (ISO 14001:2015) and Occupational Health & Safety Management System (ISO 45001:2018).

Manufacturing facilities of the Company are not power or fuel intensive. The Company continually endeavours to optimise the energy consumption through implementation of Environmental Management programs.

The following steps are being taken for conservation of energy

- a. Energy conservation initiatives are implemented during the previous year, such as use of variable frequency drives (VFDs), soft starters, maintaining the power factor near unity, timer control for interior street lights, pooling of turbines for MRT and awareness sessions to employees are continuing and also providing continuous impetus to energy savings.
- b. Further replacement of compact fluorescent lamps (CFLs), fluorescent tubes and halogen lamps with LED lamps has resulted in continual reduction, albeit minor, of electricity consumption by 3170 kWh per year at Peenya plant.
- c. Continuous efforts of the Company's process engineering team has reduced cycle time on CNC machines, which resulted in saving of more than 74,570 kWh.

- d. Ensuring proper design and operational controls to maintain natural lighting and air circulation have minimised use of air cooling and lighting requirements in the office and on the shop floor.
- e. The combined efforts of energy conservation have resulted in reducing approximately 70 tonnes of CO2 emission period.

Steps taken by the Company for utilizing Alternate Sources of Energy;

- a. Rooftop solar power plant of 300 kW capacity continues to be in operation and has resulted in savings of 331 MWh renewable energy during FY22. 24,603 kWh of excess power generated after plant usage is fed back to the grid through net metering. This further reduced CO2 emissions by more than 300 tonnes.
- b. Natural light is being utilized during day time, both in office as well as shop floor. In addition, factory roof is also provided with translucent sheets to utilise the natural light during day time.
- c. Usage of fans is minimized on the shop floor, temperatures in the working areas are maintained with natural ventilation with self-driven, natural draft operated roof turbo ventilator.

3. Capital Investment on Energy Conservation Equipment.

No capital investment made during FY 2021-22.

(B) Technology Absorption

As a leading product supplier in domestic and international market, Triveni Turbine carries out technology upgrades on regular basis to meet market needs of high energy efficiency and low carbon targets. The Company undertakes programs to make products for increasing power density and lower operating expenditure machines. These programs are structured to achieve product competitiveness on critical-to-success parameters viz. cost, efficiency,



robustness and operability – which translate higher customer value by improving their operations and revenue.

As part of continuous product upgrade, higher efficiency compact series of impulse and reaction turbines are introduced that reduces not only operating cost of the turbine, but also reduces carbon footprint. In order to meet market needs, sector-specific product upgrades for chemical, process co-generation, cement, waste heat and distillery applications have been introduced. The Company also increased its focus on the products for Oil & Gas by executing drive turbine projects. Product solutions provided in this sector, are expected to increase reach in domestic and international markets.

Triveni continues to provide innovative retrofit solutions, which is a big step in customer's sustainability goals. This also involves renewable energy solutions such as renovation of geo-thermal power turbines.

Triveni has developed custom solutions to retrofit market of ageing fleet of other OEMs. This will help the Company in widening the product and service offerings to diverse segments and will enable customers to achieve higher operational efficiency with less capital expenditure.

Triveni Turbine is currently innovating and leading energy transition by harnessing CO2 for power generation and heat removal systems. The Company has been working with premier Indian educational institutes, such as Indian Institute of Science (IISc), for development of CO2 solutions.

The Company has leveraged its in-house R&D expertise, along with reputed technical institutions (IISc, IITs, etc.) and domain experts from India and abroad, to provide innovative solutions and value to its customers.

(a) Some of the efforts made towards technology absorption: grid valves and axial exhaust casings for >30 MW turbines, enhanced blade path designs and seal designs for higher efficiencies, development of single stage drive turbines and pump drive turbines for defence applications, CO2 based heat & power solutions, material reclamation techniques (e.g. laser cladding) for refurbishing of rotating equipment.

- (b) The benefits derived from these efforts are: enhanced product portfolio to address new markets; improving sustainability of customers' business by providing better efficiency and improved life of old equipment; improving reliability with robust features; through continuous feedback, leapfrogging towards environmental sustainability, through reduction in carbon footprint of energy conversion equipment.
- (c) In case of imported technology (imported during the last three years reckoned from the beginning of the financial year):
 - a) the details of technology imported Not applicable
 - b) the year of import Not applicable
 - whether the technology been fully absorbed -Not applicable
 - d) if not fully absorbed, areas where absorption has not taken place, and the reasons thereof - Not applicable

(d) The expenditure incurred on Research and Development.

Expenditure on R&D

₹ In Million

Particulars	31-Mar-22	31-Mar-21
a) Capital	2.40	17.50
b) Recurring	63.39	56.34
c) Total	65.79	73.84
Total R&D Expenditure as % of Turnover	0.81%	1.06%

(C) Foreign Exchange Earnings and Outgo

₹ In Million

Particulars	31-Mar-22	31-Mar-21
Foreign Exchange earned in terms of actual inflows	4,799.81	3230.88
Foreign Exchange outgo in terms of actual outflows	511.82	444.42

For and on behalf of the Board of Directors

Dhruv M Sawhney

Chairman and Managing Director DIN 00102999

Annexure - G

Particulars of Employees Pursuant to Section 197(12) of the Companies Act, 2013 Read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

(i) The ratio of the remuneration of each Director to the median remuneration of the employee of the Company and percentage increase in remuneration of each Director, CFO and CS in the Financial year 2021-22.

		,	
Name of Director/KMP and Designation	Ratio of remuneration of Directors to Median Remuneration	% of increase/(decrease) of remuneration in the Financial Year 2021-22	
Mr. Dhruv M. Sawhney*	NA	NA	
Chairman and Managing Director			
Mr. Nikhil Sawhney	80.40	25.1%	
Vice Chairman and Managing Director			
Mr. Arun Prabhakar Mote	38.23	12.2%	
Executive Director			
Mr. Tarun Sawhney	2.37	30.4%	
Non Executive Director			
Dr Santosh Pande**	NA	NA	
Non Executive Independent Director			
Ms. Homai A. Daruwalla	3.16	39.1%	
Non Executive Independent Director			
Dr. Anil Kakodkar	2.50	46.7%	
Non Executive Independent Director			
Mr. Shailendra Bhandari	2.59	51.7%	
Non Executive Independent Director			
Mr. Vijay Kumar Thadani**	NA	NA	
Non-Executive Independent Director			
Mr. Lalit Kumar Agrawal***	8.19	NA	
Chief Financial Officer			
Mr. Rajiv Sawhney	4.24	9.0%	
Company Secretary			

^{*}No Salary is being drawn by the CMD.

Note:

- (i) The remuneration to Non-Executive Directors includes commission in accordance with the relevant provisions of Companies Act, 2013 due to better profitability.
- (ii) In the Financial year 2021-22, the annual median remuneration of employees was ₹ 0.88 million, an increase of 16.6 % over the corresponding remuneration in the previous year.
- (iii) There were 621 permanent employees (other than trainees) on the rolls of the Company as on March 31, 2022.
- (iv) The average percentile salary increase for employees was 11.38% against 20.6% for managerial remuneration. The increase in managerial remuneration is due to a higher performance bonus as a result of improved performance and profitability, which is consistent with significant management efforts to plan, implement, and achieve improvements in operational efficiencies as well as efforts to settle a dispute with the Joint Venture Partner of one of its subsidiaries. The increase in remuneration is in accordance with the approval of the Board/ Shareholders, as per relevant provisions of the Companies Act, 2013.
- (v) As the liability for gratuity and leave encashment is provided on an actuarial basis for the Company as a whole, the amount pertaining to the key managerial personnel are not ascertainable and, therefore, not included.
- (vi) It is hereby affirmed that the remuneration paid during the financial year ended March 31, 2022 is as per the Nomination and Remuneration policy of the Company.

For and on behalf of the Board of Directors

Dhruv M Sawhney

Chairman and Managing Director DIN 00102999

^{**}Dr Santosh Pande, ceased to be Director w.e.f. September 20, 2021 due to his death. Whereas, Mr Vijay Kumar Thadani, joined the Board w.e.f December 15, 2021. Since both of them drew remuneration only for part of the year, the ratio of their remuneration to median remuneration and percentage increase in remuneration is not comparable and hence not stated above.

^{***}The percentage increase in remuneration in FY 22 is not comparable, as previous year remuneration was only for part of the year i.e w.e.f. Nov 01, 2020 hence not stated above.